## 



## Nippon Steel to shed 7,000 jobs in

 move to cut costs Nippon sial the wordst ingres stemaker




Messan Mutor, japanseceramaker repored not mete arpotit the year to March The eoum



 next year, with musustantian increases in develop-
ment spending Page 2


Police chiefs back Howard's decision: Police chiefs back Howard's decision welcomed the decision of UK home secretary versial proposed reforms of police p
tons in the Sheehy report. Page 5
Bank freezes small business tarift: Midland Bank stepped up competition for small busine
cients in the UK by frezeng is tarif for the
ector for a year. Page 4
Face of fortume: Turkish businessmen
pioneering in the former
Soviet republic of Turkmenistan gave the country's president. Saparmura Niyazov, a gold mask cast in his likeness. The
president has beeome the subject of orchestrated atoration sil
years ago. Sears ago. - STock manke micices


Frankfurt
(69) 15685150

## Catalogue of mistakes at Queens Moat

## By Maggie Uny and Pegay Hollinger

 A CORPORATE horror story wasunfolded yesterdy when Queens
Moat Houses puby Moat Houses publisbed a 34-page
catajogue of
 1980S entrepreneur. bas besen
brought almone brought almost to its knee
under nearly 1 inh..gh of debt.
Thougb some investors had
become concerned by the compa. become concerned by the compa
nyis rapid expansion, anded b b
high levels of debt and a numbe

Site chosen for central bank as summit settles wrangle over institutions the sli.ibn difference between a property valuation by Weatherall
Gren and Smith ai the end of
199t and that by Jones Lang
Wootton at the end or 1999.

 arbiration." he said.
Mir Andrew Copel,
chief executive, spid he could now comment on the disterernees. but
said the $J W$ valuation had been $\frac{\text { subjected } 10 \text { lengthy and detailed }}{\text { Continued on Page } 22}$

##  untiawful dividends pald 1991. 1992 and 1993  Betore lax Bailance Best Bit 1993 - net debt of E1.18bon. negative assets $£ 435.5 \mathrm{~m}$ - Legal action ben conside considered against former advisers and direttors onest Restructung to be finalised by January 51 , 1994, at a cost 0 of

 Leaders in new drive for Ulster peace plan THE
governmentish
responded to the escalating vior responded to the escalating vio.
lence in Northern Ireland with a
new drive towerd new drive towards a political set.
temente
Mr John Major and Mr Albert Resiolds agreed during talks in
Brussels to speed up work towarss a f famework ap werement
to persnade Ulster's constituto persnade Ulster's constitu-
tional parties to return to the
netotiating table negotiating table.
They arejeted as a basis for
peace tre conclasions or
talkecent between Mr John Hume of


 day for the first time to Mr
Major by fir Reyods
A oint communlus. however.
released by the Brotish and lirisb
 Sing Ftion being brought into th
peace process if and when had
renunciation of violence had been made and sufficlently dem-
onstrated ${ }^{-1}$. In those circumstances "new doors coold open"
At the end of a wekt of
the worst sectarian voilene
for two decades the two leader $\begin{aligned} & \text { for two decades, the two leaders } \\ & \text { condemned } \\ & \text { the } \\ & \text { tlt-for-tat }\end{aligned}$
Continued one

## Go-ahead for Jubilee Line

 extension into Docklands Continued on Page $x_{2}$

## 

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## Russian deputy PM milks poverty ticket


French jobless at record level

##        

The situation is moving in the right direction but we have no
yet had lift-off' The weak state of the French
economy was conflimed by
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 1992 Imports of crapital good
had been particularity maik










US personal income, spending edge up



## Malaysia to cut company taxes

By Kirran Cooke
in Kuala Lumper
MALASIA has unvelled a
mitdiy expanslonary 19944 bud-
get with substantial increses get with substantial fincreases
In development spending and a
cut tin corporate tax aimed at promoting more Investment in
the country.
Mr Anvar Brahim, finance minister, said GDP growth
would be more than 8 per cent this year. this growth, the
WWiaysian economy would
Malation Mave exporienced growth rates
haf 8 to p per cent for sxt succes.
sive years, an attainment




Japanese steel group to shed 7,000 jobs

Japa
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six
Thi The joh cuts, spread over est so far years, are the hear
industrial companies. as the the seek to cut costs amid the
vorst tecession Norst recession for 20 years.
Nippon Steel said
yestend
 jobs. totaliung 19 per cent
parent group employees.
Numbers will he cut throu rednced hiring, non-repla
ment and job transfers to affil
ates. There will be no redu dancies. Annual production
costs Fill be cut hy Yoin
(CL188Bn) during ghe thr
years. the group said. Nipp
. years. the group said. Nippon
is expecting to tope at least
Y15bn hefore tax this year.
Nippon Steel blamed the risNippon Steel blamed the ris-
ing yen and apermanent
reduction in domestic demand Sor steel caused by a shif of
production verseas by ls cor
and consumer electronics and consumer electronics
indussry cutsomers.
Similar factors were behind recent job cuts annoumced by
two other Japanese steelmatwo other Japanese steelma-
kers. NKK, which is to reduce
its workforce hy 3,200 , and

Sumitomo Metal Tndustries,
which is to shed 3.000 jobs. Sunich is to shed 3,000 jobs.s.
whal in new emploment in
a A fail in new emplopment in
manufacturing ind intry was a manufacturing ind instry wass a
big fateo in the reatution in
te number of job offers in Sep
tember which fell from 70 per

 ing to the manage
ordination agency. ordination agency. unempio:
This pushed the une
ment rate up to 2.6 per rent, 0.1 ment rate up to 2.6 per cent, 0.1
of a percen tage point more
than in Ausust Althourgh low


## NEWS IN BRIEF

Bonn MPs probe blood scandal
THE German parliament yesterday set up an inquiry thto a
growing scandal over reports from Bonn Two directors of a hlood plasma laboratory
UBPMasma of Kohlezz, were arrested and charged with crlminal
 Venezuela agrees bank reforms The Venezuelan cabinet has approved reforms for the country's
banking system, including provisous allowing foreeign hanks sto own controuling interests in local banks, Joseph Mawn writes
from Caracas. The reforms, opposed by some bankers, represent
 Central Americans in trade pact
 David Scanlan reports from San Sose, Costa Rica Signatories are
Costa Rica, Nicaragua, Honduras. El Salvador and Guatemala. Georgian rebels repulsed Georgia said yesterday its troops had won back territory from
rehels in the west, and diplomats said the civil war in the former
Soriet repuhlic looked headed towards a final showdown, Reuter

reports from TTilist offcials said the rebels, fighting to restore
expresident Zviad Gamsakhurdia were reduced to control of a
single western stronghold, Zugdidid Ciampi survives vote
Prime Minister Carlo Azegio Ciampi won a confidence vote
the tralian parliament yesterday but pollicians probably have to face several more to win approval for his crucial
1994 buxget. Reuter report from Rome. Opposition parties obiect
to its costctcutting measures and Mr Ciampi's to its cost-cutting measures and Mr Mr Ciampits supporters object
seem sem ses to use the hudget to help delay a general election, which
would almost certainly cripple them. Air France strikers go back


## Aristide's opponents call strike

## By William Spincler in Santo Domingo

## OPPONENTS of Haiti's exile President Jean- Bertrand Aris tide called tide called an armed general strike yesterday which left the streets of the capital Port Strets of the capital Port-al Prince, almost deserted. The strike Tefore Mrimee came the day return to the coude was due to return to the country under the terms of a United Nations- brokered peace deal. brokered peace deal. by extreme rightists walth called links to the military. The stated aim of the strike is force Haiti's pho isn goveranuent tor reopen pet mol stations, wich mol stations. which have bee closed as a result of a closed as a result of a UN embargo imposed because of the military leaders' refisal to the niilitary leaders' refusal to give up power. Army chief Lt Gen Raoul

\section*{British Gas and Tenneco win Chilean pipeline deal <br> | vid Prulug in Santiag |  |
| :---: | :---: |
| BRITISH GAS and Tenneco Gas of the US were yesterday awarded a contract to operate a \$1.65bn project to pipe natuChile from Argentina to Chile. |  |
|  | The British and US compa- |
|  | nies beat off stiff |
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|  |  |
| Chile. |  |
| would transport gas from Argentina's Neuquén fields to | Transcanada |
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| businesses and homes in Sant- |  |
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| has a target completion date of 1987. |  |
| Chilectra, the project devel- |  |
| oper that has neatiat ansor |  |
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| ly contract with Argennamed Tenneco as the |  |
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EINANCLAL TMMES WEEKEND OCTOBER $30 \%$ CTOBRR 311993
NEWS: EC SUMMIT Treaty celebrations give way to sober talks Europe is settling down to the task of finding ways to create jobs and boost growth, writes David Gardner

 provisions for a a common Ruarys.
pean foreign and security pol.
Iey.
E. leaders also identified
four areas for similar joint
actions.
 mer Yugosiavia;
Joint actions is
is Joont actions is the Rrussels
cooword for soine thing less
than sending combt trouble ziones ambat troops the the
world, but something moore than the reactive diplomacy
characterised by the
socalled "political co-peration e EC has plenty of experl-
ence int supporting and moni-
 Notable examples includa
recent pollt in Nisaragaa. and
Albania, a European Cominis. sion official said The $U K$ which jealously
guards its, sovereiguty
tim mit

 thanted and it't cheap," said
one British official
other tit Other ciplomats noted that
President Boris Yeltsin's goor.
ermment had exprossed sumport for the move, despite some
western crticismm about his
ban on oposition newspapers
and media
 damocracy in. Russia. Thiss
ficludes funds which officils
said could be spent not fust on
 governiment
EC. Ehe foders were cautious calling for measures to restore a
vianle ecenomy
pif the peace
process takes on concrete
 Hurd, UK foreige secretary and Mr Alain Jupper, French
foreeign ministor. were said to
 sage of UN aid col
Sarajevo this winter.
ritish officials sald

 our way thancuugh" sand onge
afide, we are tbinking more in terns of engineerng gore works
and rebuilingmg briges."
orin central Europe, the the twelve exapserssad suyport for the Balladior pian
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 One objection to the Balla-
dur pian is that it could be be
nterpreted as am tovitation to miterpreted as an invitation to
minortise to
urring latent, or
 ers resolved to support the peace process by political, eco
nomic and
Thinacial means and
 such wall disaingege and telecom mumtications
Mr Yassir
Arafat, chairman of the Palestine Liberation
Orgaiscation, is to vsitit Brus
 the EC's fiveyar Ecu5000n
(ass8m) aid plan for Jericho (zes88mi) aid plan.
ande the Caza strip.


## United stand in

 fight against crime By Androw Hill in BrusselsEC LBADERS Yesteriay threw
thelf welght behimd common hefrr welght behind common crime drag traffiching an
tercrisismellor Helmut Kohl
Chand

 new framework provided
wht the Maastrict treat,
whicb comes into force Whicb come
on Monder
Accordligg $t$ According to the summit's
draft conclnsions, made
arailable before the end of
 Earopean Union shoulda aim to
reinforce its osoperation in
justice,
immigration and poine matrers. said member
state shat shonld
steassmre
European European citizens that the
removal of border poost and
controls would not weaken controls would not weaken
sectrity. Not only that
creation of a barrier-free space
 secarititin in the future, thanks
to systematic and oreanised
coopperation between member It his opening comments to his summit colleagues, Mr
Robl placed particliar
emphasis on the fight against Untiv the entry into force of the Masastricht treaty, s. scb
mattors have been deadt
by loose co-perataion between governments. But the treaty
will set np an insttutional
framework for closer The eraeant of shoilccles.
nilso give
new impulse to
Enropol new impulse to Rrropol - a pan-Europeay fight against
dramg
terrorism. Yesterday hoth Mr Kohl and
Mr Miterand called for the the
Belefin Belgian presidency of the EC
to consider formal proposals
for

 that the December sumpit
EC leaders in Bussels mon
 against rages common action
on asylum, inctuding a bis of
third conntries whose in tbe community; and
reinforcement of juicial
co-operation, particuiarly on reinforcement of jadicia
co-operation, particulariy o
extrattiton.

Wrangling ends as EC institutions are parcelled out among competing member nations


Medicine evaluation agency for London

## Ay chro coalem

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## European Bank a boost for Frankfurt




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## Lossmaking BR lines 'may attract most bids'

## By Roland Audd

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 over severn years. $\begin{aligned} & \text { That tidders may be } \\ & \text { most ant intereseted in services wich }\end{aligned}$
 backbench hevolt over the rall priva-
tisation bill
Mr John MacGregor, the transpor Mr John MacGregor, the trangport
secetary, this week outined the
goverument's response to the government's response to the
amendment passed in the Lords
which would have allowed $B R$ to bid
for tranchises. Under the new rules
BR will only be allowed to bid it
there are no credible alternatives from the priva
ment buy-uts.
Labour ment buy-outs. sector or manage
Labour has.
in running the the frat thashise interester abilty

 Mr Freman dismissed Labow
cars that the private sector may
cherty.pick" the most proftahle will fix the subsidy fo

## Farming collective

 wants tenant reform

## Employers' abuse of casual work laws attacked

 Rail from April as a seade figures
chise said "After we eee he
our team may well be interested in
 ernment subsidy of © SDOM on a turr.

Auditors told to inform on fraudsters By Androw Jack
AUDITORS MUST sxamin





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Bat itsesese that auditor
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Auditing
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Boordi Acountancy Books, Po Box

|  | APPLICATIONS ARE INVITED FOR SENIOR LEVEL POSITIONS IN THE |
| :---: | :---: |
|  | S |
|  | tate Bank of Pakistan has created three new deparment ed to strengthen the analytical and lechnological base of the The departments will play a central role in the formulatio mplementaition of macro economic and monetary policies. |
|  | Monetary and Fiscal Research Department International Economic Research Department. Computer Services Department. |
|  |  |
|  | didaces should have a Ph.D in Economicecompputer Sci |
|  | erence will be given to candidates in the age bracket of 40 s although younger persons with extra-ordintary acade ding and research cxperience will also be considered. |
|  | position carries an anractive salary, ixcluding bonus <br> car, telephone, utility cbarges, medical facilities, a <br> car, telephone, |
|  | 1993 with the following material: |
|  | CV hal gives infomstion such as alac of birrh, educational qualificaions, cpecricecc, pubbicaions, present employment addruss and any ohker mulecial hal may be belpfilu in he evalataion of 4 condidate elc. |
|  |  |
|  | cee references of parso <br> didalc. |
|  | Three paspor sizc phoograk |
|  | the initial screening based on the information provided cation, candidates will be called for interview al a tín to be communicated to them individually. |

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Plaid in PR bid to lift number of
female MPs


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| SMAPI DuSinesses |  |
| S | businesses to develop and grow, they will require addi- |
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| confirmed its intensified competition for small business cli- |  |
| ents by announcing the freez. ents by its small-business tarif |  |
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| for the coming year. |  |
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| sees will continue to pay 60 p nit. |  |
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| bank's high-profile aderertsingcampaign which emphasises |  |
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| that it has £1bn to invest in viable small businesses. It |  |
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| Geoff Eluert |  |
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Solicitors may face house fee probe
indications that there- matyme be
pricing cartels, for example
such areas
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such areas as conveyancin
he said
Later Sir Bryan sald he w
not in a position to say not in a position to say there
were pricing cartes., but herre
had been complaints on the
grounds that grounts of solicie. ground that groups of solici-
tors might be charging a mini.
mum price. BAe wins Seawolf missile contract


 Mr Jonathann , Aithen, minin
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 Credit card spending rises


 MPs give suppor to women priests MPs yesterday voted over
whelmingly in favour of the ordination or wonem rriestsin
hhe church of England in spite
of oposition ermpent ministers
rif the measure is approved


 Rise in visitors to tourist attractions


 Community care funds announced
LocAL authorities are to ge
127 gin next year to spend on


 Need for stronger Rst evidence stressed
 goverimentin for wales.
on the last day of the three
 wil debate calls for a welsh
pariliament writh law-making
and financial powers to take over resphasb are currently
titons will fich and
indate undartaken by the Welsh
OOfice and about 80 uangos
succh as tha Welsh Develop.
ment Asency. Welsh Develop.
mine seond more controver-
stal step, setting up a full.
self-gverning Welsh repuhli. stal step, setting up a fully
self-goveming Weplsh repuhl.
can state in Ewrope, would be
put to Welsh voters five years
later.

 cansed by persongal strunse, hathe been
his computer keyboard. Mr Simon Allen, a solicitor with Rus-
sel Jones and Walker, a law furm spe. sell Jones and Walker, a law firm spe.
cialsing in industial iniurur claims,
satd more precislon would be needed in
proving a
proving a caussal limk botween worldity
conditions and RSI-type thjurries.
But his firm would not drop any of
the 200 RSI cases a almost all involv.
ting the use of keyboars- it tis ban-
dling of behalf of whitecollar anions.


[^2]
## slicito <br> <br> Plugs plan <br> <br> Plugs plan prompts prompts cost fears

 cost fears}

## Police chiefs back diluted reforms

## Warehouses threaten the club

Neil Buckley on prospects for traditional retail profit margins



Get into Premium Bonds and
PRENUMM $\begin{aligned} & \text { you'te in with a chance o } \\ & \text { BONDS }\end{aligned}$ winning our top monthly prize of $£ 250,000$.

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If, before applying, you would like an information leaflet and prospectus; pick them up at your post office where you can also buy your Premium Bond.
Or call us frec, 24 hours a day, seven days a week on 0500500000

Premiam Bonds are cold eubject to the verms of the curreant Prospectus. We give three mooche ootice to any chinges to hec prize etructure and rbe underlying intereser ratc that mikec up the prize fund (at prececat 5\% pa tax-frce). Any person ged 16 or avet can buy Bonds fur themeelivec. Boods can be bought for children umder 16 by ibeit parents, (greac) grandparcans or guardioos:. If yiu buy by poest, ooee we bave aceepred your appliexion we will eend you yuur Premium Bond megether with a copy of the Prospectuc, uormatly within 2 montb. The purcbace date will be che dare we reecive yoor applieatioo. If an receciving your Premiam Bond and Proopecens you witb ro ill refuod your moock. Yuar Buod will go ioto the prize faws afer yoo have beld it for threc full calcodar muntbs.


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## FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL
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## Monetarism

 in retreat

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John Gapper and Alison Smith on UK building societies' resistance to mergers

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 came as no say have seemed, it bmpoyees in Yorkshires cose-kin
bromitag societies
Fre ontset the proposed From the ontset the proposed
deal was viewed with scepticism
locally. How, one deal was riewed with stepte of a
locally. How, one emplopee
rival society asked this week, could rival society asked this week, coold
the conventonal Leeds ever have
merged with a society whit mer coded with a society which
allowed a midde-ranking employee to buy a fonryear-old "most Yorkshire societtes," he the employee from it."



## A very British clash

Chris Tighe on two society cultures that refused to gel

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## Sense and sensitivities



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 cial serios series mpryidici of nitional statreis there nom forec

 He for this reason. But the internal obstaches to soct
ety mergers - in ppite of the general期y mergere to consolidate - hate prompted questions over whether.
there is an alternative. The mast obrious would be the takeover of a
nedium.sized society by a bank



Other clearing bank
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 that the industry is regulated by
the Building societies Commission,
vicich is nididely seen as mossite to which is widely seen as hostilie to
tha notion of bants acquiring soci-
 stalemate among banks and societ.
ies. Neariy all argee that thereare
too mary
cial services, buts or the stail finartoo many suppliers or retair sinan-
cial services. but the short.term
pressure on societes may not be
strong enough to force them to strong enougn torstles to big merg.
overcme The tiscosue sill onls come to a
ers. ers. The issue will only come to
head wwen over capacity has cut
profits substantially.
 cult market, with no prospect of
escape throuph a large merger. The
Leeds/N\&P failure has not put off
forever the consolidatlon of societ. forever the consolidation of socie
ies, but it has shown there could be
a painfuil wait for it to happen.

## merger would have made us stron- ger and better able to compete <br> 

 chairman, Ms Jine sanet Woistitow. says"players" were reliered, authong some were disappolnted too, having seen in tha merger the
for career progression. "We remeraned to bc convinced
the merger was to the mimerest of the merger was to the cimterest of
tbe staff, she adds. ${ }^{4}$ Our feetings have been proved right",
For the N\&P the merger debacle
has prodnced some unflatering has prodnced some unflattering
comment on its management style.
"Onr customers don't see us as
some "Onr some kind of wacky organisation, The feompanys spokesman.
that N\&P was "British" reflected, he snggested,
"the British wariness of change.
"While the rest of the worlis is
looking at new ways of worktig Coking at new ways of worlitug
ve don't adopt them. N\&P has
mplemented them succesfany"

## MAN IN THE NEWS: Alexandre Lamfalussy

## Blueprint for a banking baron

 TV endorise sheatexide


## FINANCLAL TIMES WEEREND OCTOBER 30jOCTOBER

Rave parties flourish in the UK at the expense of other leisure industries，says Rachel Johnson

## Pounding sound of cash

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boty to the teat that pumped
from the soumd systan
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$\begin{aligned} & \text { Eestas } \\ & \text { many } \\ & \text { arrive，} \\ & \text { there } \\ & \text { tre } \\ & \text { It }\end{aligned}$,
.
－Rail privatisation，with BR as a bidder，is route to necessary investment



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track remains in the
sector he will presumabty be be sector he whil prims conamstraine
subiest to the samm cons．
as is BR currently．
You acknowledge that short franchises are unilikely to
attract the investment needed atract
Im new roling stock，so where
FHy the investment come trom？
I woul
view on








\section*{Bulls show no sign of tiredness <br> | current earnings． |
| :---: |
| US investors＇s． |}

Peter Martin examines the dizzying rise in global share prices
 line almost everywhere for the
past 12 months＇




 F Frist mimish of Emope sting
stands to beneifit from falling

## Barne

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Kets up so last they are val
nerable to any sudiden shift of
 ost rates start to risee After all，
lonsterm interest artes in the
US have heenn falling for six


## Hackneyed cabbies

 versus rank outsidersFT writers on fare deals in taxis around the world



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## LETTERS TO THE EDITOR

Number One Southwark Bridge，London SE1 9HiL
Government must heed public in local government changes




No sane way to generate jobs

benefits．in the midst of all this
high technology，can no－ope
invent a gajget which will




 employment is to increase pro－ ductivity theraby thareasing
wealth It is is elther that or Pha raoh building pyranids Phat
is，the insanely ponderous gav errments of dermoped nation roday）．But that is slave labou
in 2 managed ceonomy
neich generates neithe whicb generates
wealth nor happiness．
Claude Roesaigar Claude Roessiger，
vite chain． vich ehaiman
PAR
Mirror Lathe

Plucking the wrong geese






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deent throught the mill in the
 vich sector has gone through
in the early 1900 N Now it is the
turn of the pubitic are oncouraging the chanc．cello
and
to pluck the wrong geese eperer Margan，
Instiule of $D$ irectors Institurle of Director
IL6 Pall M Mont
London SWIY
low a multimedia raspberry



Pluclaing the Wrong geese
From vir Peter Morgank
gains on offer in an otherwise expen－
sive Buenos Aires are
tits taxis．A three－mile trip will set you back about
E3－－the price of $\begin{aligned} & \text { a cemmill beer．} \\ & \text { Drivers are occasionally } \\ & \text { drunk，but }\end{aligned}$ 3－the price of a（smail）beer，
Drivers are
the greatest tocastonally drumk，but
dreat comes from their disdain for the speed limit．They which way to go and dump their pas－
sengers there and hanm
The taxi driver＇s favourite car is the The taxi drtver＇s favourite car is the
Ford Falcon，rodidction of which
ended ing their phace．
Romer tralian taxi drivers are tested
on thair local kowieges and must
 get a icence to operate
For this he or sbe must wait for an
met existing driver to retire since tha
number of taxis is yerticted Rome
nes roushy 5.50 taxis
 Local authoritiese fise．standing min－
mal fares－in the case of Rome the
men
 about L21200．On the ride from
FPANKFUT：on
Friakffurt airport，the taxi driver will

 There are 1,700 taxis in Pramkehut
med whale there is no ruve speciving
he make of the cab，70 per cent are


 depending on the eme of day．Drivers．
range from the garrulous sand riendy
to the taciturn and downright rude．





New management puts strategy to banks

## Queens Moat plans to form core hotel chain

| put to its banks is a plan to ma a core chain of 50 UK kels, whicb will be rebranded form a base for eventual ansion <br> The new management cets to be ready to laumch 1995. The 50 hotelis are pected to contribute 80 per tof bodgeted trading proffor 1994. <br> he new chain, a name for <br> ich has yet to be chosen, <br> s" he leads, each with war <br>  <br> city centres. and having a taurant and bar. <br> MH believes these can Heve "substantial increases both trading profits and h Ilows". The operational ring in hotels is such that fits cao rebound sharply moving upwards. <br> he rest of the group's <br> Sh another 53 in the UK be not be put up for sale nediately. They will run for |
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By Peggy Hollinger, Michaed
Skapiriker and Maggie Uny


## Depth and complexity of the problems stuns City



## 

## Boarne End

 Bourne EndBourne End Properties yester-
day reported lower losses for
年


Dares Estates Dares Estates, the property
investmeot and development
group. reported preatax losseses
down from 5 f2.87m to sism for
dive the half year to June 30.
Income rosa from $\mathrm{En} . \mathrm{m}_{\mathrm{m}}$ to
sza.4m
Losses per share came out at $0.28 p$ (2.08p).
EW Fact Shares of EW Fact wera
suspended at 104 p yesterday suspended at 104p yesterday
pending opproal by share
bolders for a significant acqui-
sillon. Tbe USM-quoted company
and
 exams and the proposed acqu
stion is market leader in thi
field, the company said.




Aug $1992 \begin{gathered}\text { Net debt } \\ \text { results }\end{gathered}$
Mar 1993 Shares
May 1993 Martin Marcius, deputy chalrman, and


boarcroom directors were
asked to surrender them as
they Ythey !eft
Yestar's starement also
reeares that ther tad been no
 Lack say asciders, resulted in
foreige exchange fiasco
fhich
fored debt tup
in 1992



 in Germany, which schslders
say turued a croup of hotels
making operating losses into mayting operatroup oos hosestes
monto
contributors of more than
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 5600.000.
such entrepreneurial flair
appears somenkht taraished
when confronted with yeeterwhen confronted with yester
daps' results. Evanh Mr Bair
stow winl admit that bis styl
of managem of ma
approp
never
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more

 .. safer today. ${ }^{\text {ma }}$



Former advisers face prospect of legal action

| By Andrew Jack | Maurice Fart, jomed the quati board. |
| :---: | :---: |
| THE FORMER professional | Prior-year adjustments in |
| isers to Queens bioat | 1991 reduced pre-tax profits |
| Houses were keeping a 10 w | from $£ 90.4 \mathrm{~m}$ to losses ${ }^{-1}$ |
| ${ }_{\text {pany }}$ contemplated legal | 256.3m- ${ }^{\text {Wmal }}$ |
| action following the release of | 5. |
|  | Smith, the charte |
| accomis. | to |
| ckbrokers and | rigo |
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| and poossibl |  |
| Qas "reserving its position" | the 1991 andited acconits - of |
| respect to possible legal | s2 |
| ection against advisers |  |
| Asled abont the prosp |  |
| ${ }_{\text {am }}$ sin suits. the comm | 1992 |
| at is known as a target-rick | veyor, Jones Lang wootion, |
| enviroument* |  |
| The company is belier | mr Terry knight, senior |
| have conssalited liwyers | partner of Weatherali, said: |
| gation, and | nderstan |
| sior | difficulty |
| disidend payments which it | them |
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| Ynch focus will be on Bir | Other advisers |
| in, a small account | Zoete \& Bevan and Beeson |
| Which andited the | G |
| tor from which, | chant barik |

## Exceptionals and

 interest charges behind £1.04bn loss

FINANCIAL TIMES WEEKEND OCTOBER 30/OCTOBER 311993

Number of debt-reduction possibilities under consideration Lep reduces losses to $\mathbf{£ 5 . 0 5}$ m

GPA signs with GE


Tiphook to pay interest on \$350m-worth of loan notes


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 holders the interest on two pay the erroup decided not to
 The decision to maka the it would have been
Time running out for Greycoat rescue architects


 of the rescue the architects and Mr Bryan Myerson, bad
Greycoat and its advisers
have only one full woriong




ECONOMIC DIARYY
TODAY Kıwalt stata security
Couri verclict on 11 rraqls and courf veronct on 11 Iragis and
three Kuwaitls involvement in alloged plot to Dhaka, anti-fu
groups sall
natlonal strike.
SUNDAY: reffrendum on new
 comes into forco; tratian CP
US NAPM; final results M Mor-
gan Grenfoll Equity Incoma
Tnust TUESDAY: UK official reserves (OEtS: US: Ieading indicators;
Bank of England Cuartorly But
 in Vroinia and Now Jersey; tax
ravolt propositions $\begin{aligned} & \text { on } \\ & \text { atates; } \\ & \text { Callifomia education }\end{aligned}$ voucher rotes Indian bark stan
plan nation ide stiken
MEDNESDAY: Cyalical indice MED for the UK ecconomy (OA)
 (Aug): major British banking
grous) majorgege lencing (3ny
qut); major Brtiah bankin





 quarteryy sectoras analystis ( 3 rrd
 paper (Sap); money market
statistics spoptembert alvance
nergy stattiticicos (July-Septiem-
 THURSDAY: dataila of eamplingment prices and and other hdil
cators; housing stats and
 bank council meethg: French
money supply; US tactory and new jobless clayins; finnel asults- Brtish Potroleurim.
 3rd attr); German industrial
production (poss); US monthiy


LIFFE EQUMT OPTIONS

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Chitha



## Spring Ram shares dip as Masco talks break down

| By Catherine Mrton | year's high of 146\%\%p but above | Mr Re |
| :---: | :---: | :---: |
| RNG RAM said yesterdiay |  |  |
| that Masco. Corporation had | said -They did not ma |  |
| bid talks after | offer. Tha price they were | co-operation on tabric design |
| the kdtachons and bathrooms | thinking of was toi lowi." He |  |
| group, where ch | said he | He satd th |
|  | mors highy than ths |  |
| U | Americans: At that point | to |
| price range was too | tions to buiut the company at a | do on our |
|  |  |  |
| Shares. in Spring | cilled so they continued | and thines of that sort. |
| ditte more than a thrid of the | othar | n declined |

## Flotation expected to value Azlan in excess of $\mathbf{f 4 0 m}$

| tan |  | products which can benefit |
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|  |  | an aims ${ }^{\text {a }}$ |
|  | proift of L 18 | of it |
| m, Berkshi |  |  |
| have a mark | the year to March 31 |  |
| n in excess of | profits were 22. |  |
|  | of $\mathrm{sf1}$ |  |
| Ths | ${ }^{\text {Ald }}$ |  |
| Ths |  |  |
| pact | rent | Novell it is not an easy strat. |
| ming in |  | egy to |
| 24 | Hional investors includimg CIN- | abi |
| cing and intermedi- | Ven | tronics |
|  | The company has taken an | skills include network |
| some 57 m , out of which £1m |  | structure ara |
| will hs accounted for in | button which demands th | work ma |
|  | adde sismificant added value to |  |
| used to redeem preference shares held by oxisting tustith | it |  |
| al investors. The | with choosing between salling |  |
|  | high volumes of prodict at low | products, Azlan intends to |
| n the | margins or smailer product | usi |
| ena | volumes of new and innovative | tineotal Europe. |

## Exceptionals push LIT £21m into the red

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performance had been boosted by its suc-
cess with business expansion schema issues. The company raised 2 sisi.5m of of
BES fuuds in the half comparsd with esc. m in firs the hall comparsd with ce while of last year. this year, accounted for 6 per cent of the
furruover Mr Milloersleveres sald it was
inevitable revenues would dip next year hevitable revenues would dip next year.
The company would concentrats on The company would concentrats on
nvestment management and residential Loses los loss per share
 COMMODITIES

WEEK IN THE MARKETS
Aluminium prices hit 8-year lows


Nissan passes payout as sales slide


| N | JAL forced |
| :---: | :---: |
| drop in demand | JAL forced |
| for Y 799 m loss |  |
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Poland bank sale fails to attract foreigners



Wall Street Volvo chairman moves to turns to long bond engineering

## By filariri waters

 PackD with a sortare of assuage Renault link fears

| By Hugh Camegy in <br> Stocknom <br> VOLVO, the Swedish vehicl |  | holders speling out the miens <br>  |
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| Antrisisided diay |  | already said it mill vote agreinst |

Singapore Telecom sells well

| By Kiaran Cooka in Kuala Lumpur | tively, was available to Singa- poreans only. The rest, the C |  |
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## FOREIGN EXCHANGE <br> Technical trading dominates

 tional irventors as as interne thair
books on the last trading day cutrencies rech but morest affected close, wior res Pecoverereh by the
Sorne encourating e. data came ouraing of economic
the पrance yesterdafy, whine and
Bel gilum suffered political pres-
sures. exchange Mever, the forretgn
concentrate orset tended to concentrate on technical facThe French frane was one of
the more volatlic currencies it
picked un
 Ister for the econony, said minoffice INSERR showch statisistles try was pulling out of reces.
siton
Than, the franc sllpped back Than, the franc silpped back
in the afterroon after it was
aunouncte that unemplo annoounced that unemploy want
in France had risen to 11.8 per
cent trom 117 per con



## MONEY MARKET FUNDS

## Money Market  Trust Funds

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## money markets

## Futures close easier


 mait maree




 than berax Some dealers suggested the comments acted as a
oxcuse for traders keen to balajine trading books at the end of the month comer, which
coutract for Docember
had reached a high of 9.44 in earifier trading dropped to close
four basis polms lower on the four basis po. day ${ }^{\text {at }} 94.55$.
The
German Euromark coniract for the same month
eased sillgitly to
tass
and the the eased sench contract tell four hasis
Froints to 93.60 , both $\operatorname{sinpping}$ on end-of-the-month
addustments M Manetary conditions in the
UK money mamketc contivued
Hight as banks were unwiling tght as banks were uank of
to take Bank
Eargand's earty offer of help.

 factors affecting the position
were the take-up of Trisaruyy
Bills and paper maturn in
official hands which dratined
 A rise in note circculation-
tratitionall heavy on ariday as banks prepare for bie
withdrawals
wrom withdrawals from cas
mathines over the weekend
mithdrew

 The \&28m of assistance a
midday consisted of $56 m$ of midday consisted of s6m of
band one bank bills at 5 phy par
cent and s22m of bill

 per cent
TTe Bank provided a further 81.525bn assistance in
atternoon. It buoght ss40m o
band one bank bulis and fom o band one bank bills and fom of
band two bank bills, both at $5 \%$ per cent band two bamk bills for resale amounts on 16,17 and 17
November at 5 per cent
Nanally, the Bank gave of latite assistance.


Equity market rallies as account ends





 further 22 yesterday to 6900
 tions of sunstantial trading
profits from booming interma.
tional bond tanal bonds and equity mar-
kets plus the probahility of
increased mergers and ticreased mergers and acculsisi.
SG Winess. continued apace.
ketablerturg, the more mar. Ketabie of tha two merchant
banks in the FTSE 100 index
raced up in mine 924p, leaving more to a record
hrink of the exccuon the
market capitalisuse $£ 2$ bn market capitalisistion club.
Turnover in the shares, rarely above lm a day. statalled rarely
The hams
announce interim ruile to
and
 and a near 15 per cent in jump in
the interim dividend Market. makers are caiking the shares
term s10-plus in the short
term
The upsurge on Hong Kong
markets had a blig impact of
the UK banks with wideson the UK banks with widespread
and lucrative interests in the
far east.
wiskner was the hig

 dard Chartered, maanwhic
raced up is to a peak lossp.
Drugs pressured Bears in the drust sector
were to the fore with more
uncertainity moving through uncertainity moving through
the seatior mostly on the back
of caution over Wellcome. Th





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HISES AND FALLS YESTERDAY
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## RATES

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## Dow consolidates Thursday's gains



## \section*{EUROPE} <br> Switch is seen back into German equities



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## Mexico rally stumbles

 over Nafta worries


Pacific Rim produces a bevy of new highs

## Tokyo

$\Rightarrow$

at $2,159.77 .29$ per cent higher
on the week There was heary
trading across the board, but ported by puckic awd are surbitrage
fund buying and average eadvanced thy Ni.1kkel per
cent after three consecutive cays of dectines, consectutive
Terazano in 7 thyot The 225 -issue incex rose
223.52 to $19,029.9$ auter a low of 19,500.95 and a bigh of
19.744.2. The index, which had
lost 4.1 per cent during the lost t.1 per ceatt during the
past three rrading days, rose in
tandem with the futures martandem with the futures mar.
ket on inder-inked buying.
and ended the week down 2.7
 issnes unchanged. The Topis
index of all irst section stocks
 50 index rose 0.23 th $1,296.4$ an
Confidence was also sup-
ported as the slide in East Japan Railwway abated some
what, with the shares closing
down Y5.000 at Y550,000, hav-

FT-ACTUARIES WORLD INDICES

 Telecom
KUALA LUMPUR reached its
new peak on strong foreig KUALA LUMPUR reached its
new peak on strong foreign
demand for Teletom drove the KLSE composite
index up 2524 to 97.99 , 41 pe cent up on the week. Teleto
registered a high of mism.00

beingkor and MANILA h
 Manila composite
23623
per cent.
a week's gin of 4
4 TATWAN, still well belo
 stocks.
BOMBAY's
31.4 to 2.868 .9 , 1.8
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obituary

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 LONDON SHARE SERVICE

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 over cut in interest rates

| MR EDDIE GEORGE, govemor of he Bank of England, yesterday darped speculation about an imminent cut in UK interest rates by suggesting this couid ity. <br> Sounding a warning on inflationary pressures. Mr George long period of monetary stability rather than sbort-term economic boosts provided by interest rate cuts. <br> Speaking to journalists in London, the governor said he was not confident that cur cent would be compatible with tbe government's target of keeping underlying inflation below 4 per cent. <br> As of now, 1 think monetary policy is appropriate for tbe con- ditions we face." Mr George told the Foreign Press Association. <br> He added that any adjustment to monetary policy was likely to tors calling for rate cuts of up to two percentage points had not |
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Queens Moat horror story revealed Continned from Page 1 examinati
adopted
He said

seriously tbought tbrough the
implications for innation of such
a large cut.
Tre remarks from tbe governor
whakent-dated
gilts
tlons about likely levels of inter-
est rates -and boosted the
pound, which recored from
early weakness agrinst the





Israeli
coalition
shaken by row over meat


 programme.
Yolit. for the past week. Irraeli
polticians have been obsessed by


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the sroup han been sevierely lack ing. The new mannageerenty lack team
appointed in July had been unable to locate the working
papers romo which peo interim
pronits were constructed An outproits were constructed. An out
sider close to the rroup said of
the f inancial controls, it was complete and blondy shambles"
A number of the sroup's hoteis
were run by managers were run by managers pald
under an incentive scheme. Mr
Andrew Le Poidevin, the new finance director, sidid in ine ne pas
there was very little fnancial information rery hittle financial
in lte rush to expand botels": In lts rush to expand into conti en
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Leaders renew impetus for Ulster peace Continued from Page 1


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Rothschild Asset Management is a major investment management organisation with an international network of associated companies. The Rothschild Group manages in excess of $£ 15$ billion around the world.

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International Bond Funds
providing exposure to sterling. US dollar and international bond Equity Funds

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## SECTION II

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 Although pr today.


 achieve A-level schools fas sailed
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Essex pirls
state schools.



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This
This years smivey has also raised controversial aurvey has also also raised
thpe of school lis most likenty to that
the best whe best reosuls. most likely to gugest
with impressive
schoots that,
 schaols doh obetterd than thange sees
tional schools. But one of the moas
striking striking revelatitions fre of the pmost the polit
cation of exam results is the succers - In one area et least - of the
diespised selective system, based on
grammar and grammar and secondary modern
schooli.
While most of the country was cuvering these ""Il-pun" schbols
into comprehensives. particularly
under Margaret Thatcher when she was education secretary in then earity
1970s, Buckinghamshire retained 1970s, Buckinghamshire retained
selection at aged 2 . Now it boasts
not ony the top state boys' school



State schools begin to gain on private sector

But feë-payers dominate the league tables: John
cent of pupils who did not make the Anthough husch successee might sant to return to some form of
 Iere local oppositithover there
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 Authers and Gillian de Bono study the FT schools survey








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Continued on Page Ix

| Unexpected recruits to penny shares <br>  |
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 Unexpected recruits to penny shares

| HIGHLIGHTS OF THE WEEK |  |  |  |  |  |
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|  | $\begin{aligned} & \text { Price } \\ & \text { y day } \end{aligned}$ | Charage on week | $\begin{aligned} & \text { \|oge } \\ & \substack{\text { High }} \end{aligned}$ | $\begin{aligned} & \text { tow } \\ & \text { Low } \end{aligned}$ |  |
| Fr-SE 100 indox | 3171.0 | -22,0 | 3192.0 | 2737, 6 | CBi survay donts conndence |
| Cable a Wircoss | 501 | +26 | 502 | 334/2 | Ahead of share spit |
| Courtaulds Texties | 570 | +25 | 601 | 522 | Demand amld stock stortage |
| Eurocamp | 230 | +33 | 350 | 175 | Directors' share beving |
| Euro Dismey | 573 | -35 | 1180 | 550 | BA cuts back holdyys |
| Fearrand lith | 1/2 | .7* | 18 | 14/ | Bild by GEC |
| Glaxa | 682929 | 33 | 801 | 509 | Clinton healthcare proposals |
| Gulnness | 435 | +14 | 521 | 388 | Lehmans/Goldman Sacha positva |
| Manganosese Erorza | 115 | +18 | 119 | 71 | Retum to protits |
| Pittoncrieff | 405 | +33 | 406 | 263 | Tolecommunications interast |
| Park Orpandsation | 841 | +21 | 853 | 636 | Trading statement |
| Ssinatury (f) | 395\%/2 | .23\% | 584 | 395 | Price wer fears |
| Smintkl Beachem A | 420 | -28 | 513 | 389 | CInoton healtheare proposals |
| Thom Emi | 951 | +31 | 1017 | 809 | Smith New Cosart/E2W posititeg |
| Wellcoma | 890 | .155\% | 993 | 600 | Disappointmentr at rosuta |



## Tax-free schemes that beg for reform

| EE chancellor of the to listen to my adrice but I am going to give | give investors shares in them? <br> The problem is that a large number of young. growing tend to go bust. | tors to break away from their dependence move into equities Bat what worries me about Peps is the trouble they may be creat- |
| :---: | :---: | :---: |
| - | businesses tena to go bust. | ${ }^{4}$ |
|  | per cent (the old top rate) in | A married couple could |
| 30, call you rea |  | if they had used the |
| nes - Peps and | they lost 100 per cent | alomance |
|  | nve semed to prosper from |  |
| re | these schemes were the | for further contributions and |
| that I want your voters (or $\operatorname{FT}$ |  | could easily grow to $\pm 250,000$. |
| readers) to pay more taxes. | to | Even 19 |
|  | was turned on its head. Sud. | just let the portrolio grow at 8 |
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| way that is more straightior. | rented accommodation. Again, | forseeabie future, some very |
|  | this is a perfectly laudable aim |  |
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| Ire | been Ox | rest of us with even more taxes |
| 0 in taxtree form | The distorting effect of mort- | to compensate. we have the |
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of tax Nevertheless, there is stin plenty of scope for bille tor rise. here is still plenty
One easy potion is treaze personal
tax allowances at their present levels tax allowances at their present levenels
rather than merease them
inflation Since ime wifl imflation. Since mifation is only 48 per
cent, zuch a move would hardy be
noticed by most texpayers - but would
 wound be to restrict the tax relief on the
personal allowance to 20 per cent
This possiblity is This possiblltity is dis pessssed ant some
length in the Green Budget book pro.

 tice, the change would probably be
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personal allowesce) (20 per cent of the personal allowance).
 mam of s172.25 for those on the basic
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lor will be muxh genther, inceasing per-
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FINANCE AND THE FAMILY

## When age does weary them

Bethan Hutton investigates the options for those needing help as they grow older

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$\qquad$ The Speculator

## Penny shares: why you should beware


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For investors cverywhere, security is a key concern. With Fidelity Money Funds, you have all the reassurance you could wish for

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The same factors apply to reco
The situations. As the long termasuc-
cess of funds such as $M \$$ Rec Recov-
 ery has shown, it is possibie to earn
excess returns by picking on stocks
Which the market has writto off
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The 0 'Higgins

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In short,
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Philip Coggan

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 The tume taken to post and clear cheques will then make
mppossble for private inves
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## FINANCE AND THE FAMILY

## All downhill from this Crest










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## Benefit turns sour

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David Spark on the chilling
techniques used to ripen prod H ARD avocados,
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and vegetables turough the super-
markets distributlion chains in
good condition good condition
He joined with lan Whate,
then selling refritecration equipment for a Petercororugh
company, to formeth Horticld
company in company, to form the Forticold
company in 19999.
expand want the business. wan had a grod customer base and techni-
cal knowledge. We just folt
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Beating the freeze: Tan White, managing director of Horticold
task of pramoting the sale of
Brititsb fruit and vegetables by extending the season beyond
November. .TTis means that produce must be stored possi-
bly for montbs and then rip-
ened ened
As produce ripens it gives off
carbon dioxide and sometimes carbon dioxide and sometimes
ethylene, and this mixture
promotes further ripening
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through, that, the. ripening
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what they have found to be a
 cities and countriel you visition depth
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understanding you acquir understanding you acquire.
And this. after all, is a
technology that does travel.



FT schools survey

- From Page I

Fifth, in Wyycombe, the autho ity bas kept the traditional
division between the sexes in its grammar schools, in spite of
the shift to coeducation elsewhere, even in the top indepe dent boardilng schools. explain the area's good results? explain the area's good results? schools get belter examination
grades in. both state an independent sectors
But there
is much deb But there is much debate.
about the significcone of his about to boys and girls really
result Do bethe
learn better withont ofthe or is is it merely an bistorical
accident that schools with an establubished record of academic
success tend to have remained single sex?
Muriel Piikington, bead of
Wycombe High, champions the
 without boys, who, she says, means the dejected
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disllike esprgation by sex, as
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ther parts of : the country amply attests. And this is only
oue reason to be cautious
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laboratory of traditional
education. despite the oducation, Howevers enlightened and
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As They Say In Europe/James Morgan

## France insists on playing the fool

 Repablic is fonned
on two
mindin on two primenples: lt
must stand ap to its $\begin{array}{ll}\text { Agrem } \\ \text { It } & \text { Trade } \\ \text { These } \\ \text { it }\end{array}$


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maker. Nearly two-thirds of
tha popnlation
 pol. President Mitterrand said
the strikers often talked sense
and gate the kind of hacking
to his prime mininter, Edonard

The peasant provides a stock character of French cinema but a laughing stock character
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## Not many people know about El Salvador

the square, a small stage had nien





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## Loved the Galapagos, loathed the red tape <br> Richard Mooney visits the Ecuadorian islands made famous by Darwin but discovers that a mouth-watering itinerary can prove deceptive

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 Vital Hotel Royal Nutfield Priory
Oakley Court
Tyincy Hall \＆Ashdown Park Hotec The Gallery Hotel London Elizabech Hotal
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## BMW，a touch special <br> BMW

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 It has an extra 28 horse
power on tap（143 against． 115 ）


## Motoring／Stuart Marshall

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runds a bit pretentious，buti it nost be near to the truth ne up an． BMWW，a desire to please a
driver who enjoys making a जishing to hehave like a hool－ the less fortumate curiving ing family hatchbacks．（or，

the roads behind Nice when sionpled the BMWS，theason theo octist in | am unwieldy camper van）． |
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## $\overline{\text { Motor Racing／John Griffiths }}$ Mansell keeps the fire of desire alight




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The IWC autornatic $D a$ Vincie chroongernep with perpectual catendar and everthsting moon phase displayi We welcome all gentlemen oho have time till the year 2499.


The small IWC Da Vincij： dhrooosraph with everchasting moon hases display．
We welcome all ladies who never have cnoust Lime
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business but encourage it．The
noment the new hole is packed竍



## Minister for a Day <br> Digging out of little England

Edwina Currie，a former junior health minister，picks up the European portfolio

## Why costs don＇t count

FT political editor Philip Stephens on every parent＇s fear
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## Wines <br> A wizard of <br> Oz weaves a spell in Italy <br> Jancis Robinson meets a very

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| VINTAGE PORTS WANTED <br> We will pay auction hanmer prices． Paymen inmetrase．Plerse telephone |
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## $\overline{\text { Spirits }}$ <br> Homage to Catalonia

## Giles MacDonogh finds French elegance in Spanish brandy


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## Dressing for the Dolce Vita











 $\qquad$ Ralph Shandilya contemplates the style of Gianni Agnelli
 $\qquad$ med采



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and chasing beautifux women
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over Italy his stylistic foibles are
are among the tashion cogmoscenile AII
oover tialy his sytilitic foibles are
noted - his wearing of Broks Brothers shirts with the coliar but
tons undone, his turning up hat hui
ness meetings with old-fashioned
 $\begin{aligned} & \text { suedd atter-ski boots with the laces } \\ & \text { undone for pairing dark shits with }\end{aligned}$ lonstandling devotee of Agvelir'
style



 seductive way of concentrating on
You and what you rare sying that
ail true charmers have. Another
part of his charm is the way he
 imheritance than a go-getting, cost-
cuttig businesman. Fraca Sor
zani, editor of Italian Vogue, is a


London W1. Double-hreasted beige
suit. $\& 330$. Cordings. 19 Picadills.
 Sulka, 19 Old Bond Street, London
W. Gold silk tien, Hacketts, 137-138
Sloane Street London SW1. Sloane Street.L
Natural clolour 4 -ply cashmere
shawl collar cardigan. $\varepsilon 620$ S. Fisher. 32333 Burininton Arcade.
London Wl. Black cotton roul ccllar Ondon WL. Black cotton roillHarrods. Kiightstridge. London
SWi. Grey 120 wool trousers part SWh. Grey 1202 wool trousers (part
of suit) Hacketts as before. Brown
suede leather boots, . New and suede leather boots, New and ingwood $£ 555$, 51 Jermyn Stre Beno Georyina von Etzdorf Swain Adeney Brigg as before.
Silver watch, JJeeger LLe Coultre,


FASHION

## You can't keep a good shirt down

This time the look is long, lean and romantic or ascetic. It may be the one essential autumn buy, says Avril Groom





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## Luxurious - and politically correct <br> Lucia van der Post dresses stylishly in lambskin



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Loodon EC4R OAA, oe call him on $071-6233434$.
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 of Wessex


## Somerset's different worlds

Gerald Cadogan finds a wide variety of houses on offer in the heart of the West Country




## Cadogan's Place <br> For those with reform in mind

 into eftect on Monday. Copies of the
 219.55. But leaseholders stm faxe many








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 How to Manage Your Oumi Block of 26 yuars to rvin and with a a lide prive of




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Lishers Lane, Chiswick:

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## RETIREMENT SCALIGG NEW HEIGETS

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#### Abstract

a very grand Grade Filsted honse in the great hall bullt on to the Tudor house. As close wrich the dean and chapter are oren 


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 ton Hosse in South Cheriton near
Wincanton; this has
swimming pool and outbulldings, a
 notia House at Watchtieldo cell Mase to
the M5 (0unction 22 and
needing renovation, by informall tenedider on
NNovember 24, offer sin the fiso,00ع200,000 range are suggested
Por 5280,000 , he offers the
 Ough, near Glastonbury












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BLISS Millu, on the edge of Chipping Nor-
ton, is a Cotswolds landmark - a hage Italian renalssancestrle tweed mill, wift

 When it closed, a specculator bonght it


 asking prices were to h high It was
aequired wy Widworthy Leis wre
which took it to market last year - and


 Gerald Cadogan

## Gardening / Robin Lane Fox <br> The idiocy of planting for ethnic correctness



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## From killer to conservationist

J D F Jones considers Peter Scott's biography





## Massacres of the

 innocents


## The meteor's tragic arc

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Ther
The winners in life are
the ones who take KATHERINE NEVILLE int-rate page-turner wricten with
intengence' Good Book Guide
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The great traveller

Leveryone's existence in



Opera/Alastair Macaulay

## Wits at a wedding

## E VERYTHING about Englush National Opera's 1991 staing of Figara's Wedditing Opera's 1991 staging of Figuros Wedditng Jeremy Sams's  His wit oftan camplementstrkat Connects, to thowing splitit of Maza seaumarchals play. I love Sus- annan's ctite post-Rousseau feminist remart to the countess in the Act Tow finale We We But sams's tone is unyieldno. When nis characters have no humere therlance grows less original and and closer to operatic cuiche "And may joy has turned to woen. It is also during the opera's latter acts

 ar sams draws attention to (army, barmy) and his needess modishness (-Bye bye, nice tohave seen you"). With suct rrokes he reveeals his astance opera's core.
Siands Edwards conducts. Pac.
ing is good, orchestral tmbre ing is good, orchestral menere
attractive. Words generaly
clear. But pathos is missing. and the larger ensembles lack
parkle. None of the singing
 SI HOSPICE
 Dear Anouymous Friconds,
You did not whsh your gltis to be spolled by humen
words of thanks. Their
 We have honoured your
trust, and always will


## 

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 opportinty to buv frow i eunity saictrov of.



From 'good morning' to 'hello matey'


## All hail the high prince of horror

Nigel Andrews pays tribute to the actor Vincent Price, who died last week aged 82

## $\xrightarrow{\text { ancmo }}$ <br> amer侕     0       mioyment? Tve been Nat <br>  ren?. Well it't sot as harmful as the thins that are harmulu, which we can see on every street corner.       , mix

Clement Crisp finds the new chit-chat approach of Radio 3 a real turn-off


Radio/BA Young

## Yesterday's crooner




## a lovely spent conosy like Tho



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and the
to ply
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## Why we should privatise the RSC

THe Royal suate


Off The Wall/Antony Thorncroft

## The future of Britain's art treasures? It's a lottery






Malcolm Rutherford

## Caught by the artist's snapshot

William Packer on an intimate showing of Francis Bacon works
 myys the most mitime of



















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\begin{aligned}
& \text { 'His reputation } \\
& \text { was founded on } \\
& \text { imagage of } \\
& \text { moderate size' }
\end{aligned}
$$Hese one wist ony thaterem mien bat bodid of siml

FINANCLAL TIMES WEEKEND OCTOBER 30/OCTOBER 311993

TELEVISION
SATURDAY



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 Mance Howes Patr.














WEEKEND FT XXUI CHESS









 See above; how № 994 hite, to move) wim qudams
Sountion Page Xly?
Leonard Barden

BRIDGE
WINNING Bridge. Trick by take stock. What prospectso


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| 105432 | ${ }^{6} 98$ |
| +1098 |  |
| 8 | \%jo53 | Should you test hearts

clubs sirst?
playearst in they can only one way. Ca played in only one way. cas
ting and quaen of hearts caras
to the spade kniave the heart ace kave East and cass
throws
Namond Time to test clubs
 FAQ 10762 North dealk, with both stides Vimerabie, and bids one heart,
Sonerbids tids hrree clubs, Noarth
raises to four clubs Soith another diamond. Now play
diamond king. cross to clab
fimg and cash queen of dia
monds. On this Ween foor notrrumps ou which monds - and foplow of wive dia.
no-tume
five no-itumps. When North replies
six diamoves. soouth concludes.
the auction with seven no.
 therefore, four clabs. You
return dumy's clab and
finesse the 20. Slam fufinile West leads the 10 of dia-
monds, the ace wins, amd you
E.P.C. Cotter

> CROSSWORD

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RADIO

## The savage in the three－piece suit

A
 fred Thesiger is is axymoron per－
sonifeded IILOndon he arries a
brella at home to furried umbrella，at home in Africa a spear．
This ascetic，upporc－cass Entisman is
one of the last explorers to have filled in the glom
desert etched into spaces：you can see the
hase
 Samburu warriors
amonif wbom he lives．
Wiifed The
nisme Wheresiger is is a glorious anachro
hatred of the modern anly uttered tbeir hatred of the modern age，Thesiger tived adventures with the hely of of Kipened Cing Con－
rad or Buchan，Thesiggr went out and created his own
His exploits are well known：he has
described them in his own spare prose and
vivid hlack－and－whte vivid hack－and－white photographs．At 24
be was the Eirst European to survive a journey among the Dapakens of surysinia，
tribesmen who sbowed off by killing and cribesmen who sbowed off by killing and
castrating beir neighours．He tivee
crossed the Empty Guarter of southern Arabia by camel He lived Iar years with minated by Saddam Hussein）．His only Tibet before its desecration．
Can the mind of an explon orer be mapped？
I met Wiffred Thestiger ait bis Chelse I met Wilfred Thesiger at hils Chelsea and asked him if be understood why be
had been so determined to risk his neck ＂No，I Ion＇t．I mean，in a sense it was
born into me．As a chlld in Abssinia born into me．＂As a chlld in Abysstinia
where his hather was head of the srtish
legation，he had been mesmerised hy the saraze splendour of a tribal victor into areas that weree virtrually unknown， with the outside world．＂
Nowadass，I sald，people would look for deeper nsychological explanation ＂I souldn＇t know anything about that Rhe experience of feing sent home to tit
tubyns prep school in Rottingdean，near Aubyn＇s p
Brighton
I artive
＂I arrived a friendy，forthcomtng little
boy I think，and immediately I started
 Witcroy or uncle，Lolal and cheimstard．then Ahe British guns firing on the Turks sear little liar．I was in a sense rejected by the
other boys
You dive diven back You escaped into the wilderness because
you could not Ieel at home in your own country？＇
＂I didn＇t think in those terms．＂．
Is there any explanation you have Is there any explanation you ha
applied to you that you accept？ ＂No．I haven＇t discoussed it like this
before＂He addect＂What it did do，this rejection by my contemporaries．it spoiled was suspicious of the other boys and 1
think silightly aggresive． He was not popular，and that perhap or Affricans，avoioiting othtrer Euvel witeans．．Hrabs
introduced Gavin Maxwell to the marsh Arabs．The trip was not a succoess）．
aWhen I was in Arabia my great aimm was ton I was in Arabia my great ainm on to level terms with these
people，to live as they did，meet the chal weople，to tive as they did，meeet the chal
Ieges ol the desert on equal tems．
wanted no concossions．I think to thast

## Travels with a twerp

Michael Thompson－Noel
Some of our dislikes are
rationali：others， are not Why．I wondered
this week，do I disiike
tien twerpy Mark McCormac
with such resoluteness with such resoluteness
What has he doone to mee？ haven＇t even met him．
went to his office once，bu McCormack was away
ravelling．So m was dealt with by an aide
0 ridiculousiy good－looking basmin ordidiculously good－looking，charming
and articulate that I assumed he was an android from Planet Zog．
Mccormack is rich and that doessn＇t trritite me．I am notcest and env－ Mas person．Hisis comemany Interne ation
Management Group（MMG），represents Management Group（MMG），represents corge number or sports and entertainmen
colcorities，and has so taninuatec ititel
into the running of sports and cultura into the rumning of sports and cultural
events everywhere - merchandising，licen
 is all．pervasive．Mce
deserves his success． The best I I can do to fustify my dislike o most banal and insensible of ane of $t$ b commentators（yes，he does that as well） orst，most smug，post eung ho thin seli－serving，most risible and stick－in－the have set eyes on in many twadde that It is called Bii The Ground Rurrning：Th has just gone to krecutive Travel，and heeky price of 815.99 ． 1 only hope a copy Clarke．Britain＇s chancellor of the exche If it does，I have little doubt that
vent his fury in next month＇s Budget hy out over the clouds can create a mood of ovying a stupendous．rate of VAT on all
oock and newspapers．And all because of McCormack is，he tells us，a＂gtobal reans fewer than 10,000 alr miles．＂Last year． 1 loged over 2225.000 nilles on busi－
neess travel just as 1 have for each of the past 30 years．he crows．＂I have eaten
meals in more than 5,000 restaurants on six continents and stayed in
hotels in every major city．＂

## $\underset{\&}{\text { HAWKS }}$ <br> HANDSAWS

Here is a bit of nonsense from Page Iot， must stay with them in transit，and the naterials they need to read or work with． ellers should pack a sumvival bit in their Thary－on luggage．
ight incluade：a tresh shivel insurance＇ mediciness personal toilerries，includining a
toothbrush toothbrush，deodorant，make－up，razor，
comb，hairbrush，shampoo and compact hairdiryer，tissues；shamprinin；spare contact lenses or eyeglasses；a change of socks And here is angother bit of nonsense： think there is andother bit to no nionsengse＂I motes clear thinking．Some business vav－
ellers think that if youve sean one dovd，
you＇ve seen ema all but，for me，looking
 Unf forturront：＂，Fit The Crournd Rurning
seems to be seliling copies．on Thursday seems to be selling copies．On Thursday
evening
Thatctiterite execentive assistant．Mise
Miss Lee Thatcherite executlve assistant Miss Lee ing one oI the tghtest microskirts I think
have ever seen，and was on her way to meeting of the Blue Fuse Club in a wine
bar near Cexkea barracks．In theory，the
Blie bar near Chelesea barracks．In theory，the
Blue ruse Club devotec itself to Tory
zaising raising in in practice，Miss Lee and her cro－
nies drink cocktails and pick up young soldiers．
＂have＇to dash＂．said Miss Lee，breath－
lessly
butt everything＇s ready for your lessly，trip sut eetie．Tve packed you an on－ pext
board surverival kit：fresb shirt，malaria
pils，toothbrush pills，toothhrush，deodoraant，make－up，
razor，comb，hairtrush，mini－hairdryer，tis－
sues，aspirin，socks，underwear．Ive
 booked you a window seat so that you can
watach the clouds fly past． ＂And rve arranged with the hotel for
you to have four telephone lines in your room－lines．not extensions－so that your
calls
cal and fiom all six continents can liow in and outt speedily and efficacioussly
＂I have further informed the hotel that ＂I have lurther informed the hotel thit conice oI plillows，swivelling readin
 for lights．TV，radio and drapes；a
desk；2a ottoman；offeemaker vide mes
sage retrieval；teleconferencing canabillt sage retrieval；teleconferencing capabillty
fax and couputer modem capability； CNN fax and computer moureste．
 You are up and running，tiger．Mark
McCormack would be proud of you．＂


## LE $\operatorname{FLLACON}$

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the bottle remain unchanged，
the bottle remain unchanged， except that they are now
heirlooms in more except that they are no
heirlooms in more
households
than just Hine．

COGNAC is OUR HERITAGE．䢒



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##  <br> 

What drives ant English entleman to spend five harsh years desert Wilfred The bedouin？ of the last of the great explorers， msiders his craving for adventure among the world＇s most isolated tribes
ato the desert to meet his God．But no． only some Iundamental physical craw．He
went to the desert for companionship and ${ }^{4}$ WWith dunes of silence．
 the North Poie I might have got associated
with the Essimos．II 1 thad gone to the outh Poote the penguins would＇h＇have
sutisfied me．＂He laughed like one who
arely makes jokes． Thesiger was a 10 ．
Thesiger was a 10－year－old at prep school
when his ather died suddent．His mother
became oasessively devoted to ber four became obsessively devoted to ber four
boys．Was this a classic recipe for ．．？？
hroke of sh
 Aful woman：＂There she is，you see．＂
Agsin I elaborated the theory oI the absent Iather and devoted mother and
said．Does shat make any sense to you？ said．Does etant make any sense to you？．
＂No，it all sounds complete nonsense． nean，it wasn＇t anything to do with my


#### Abstract

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[^0]:     THE FINANCIAL TIMES LIMITED 1993 No 32,205 Week No 43

[^1]:    mananms
    

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[^3]:    Troducts which can be eaten
    all gear round including all year round includuing
    veniso thaumch steaks． sausagesesumath stragks
    casserole in reed wind ansivere eread red for wine oroducts
    
    
    
    

